



Newgen Software Technologies Ltd.

*Q3 FY'26
Investor Presentation*

26% 74%

42% **UNLOCK SIMPLE**
Copyright 2025, Newgen Software

■ Newgen – Key Highlights (FY'25)



33 years
of Innovation, Passion,
and Excellence



17 verticals
Major Verticals including
Banking & FS, Insurance, Government



87 customers over Rs 50mn billing



Great Place to Work certified



62 New Logo
additions



55 patent filings,
10 patents filed in
the year



Direct presence
in **8 countries**
(Customers across 77 countries)



~4,600 Personnel



Consistently recognized by
Gartner and Forrester

■ Newgen – Financial Snapshot (FY'25)



Rs 14,869 Million
Revenue
(20% YoY Growth)



Rs 8,337 Million
Annuity Revenues*
(56% of Revenues)



Rs 15,164 Million
Networth



Rs 2,150 Million
Cash Flow from Operations



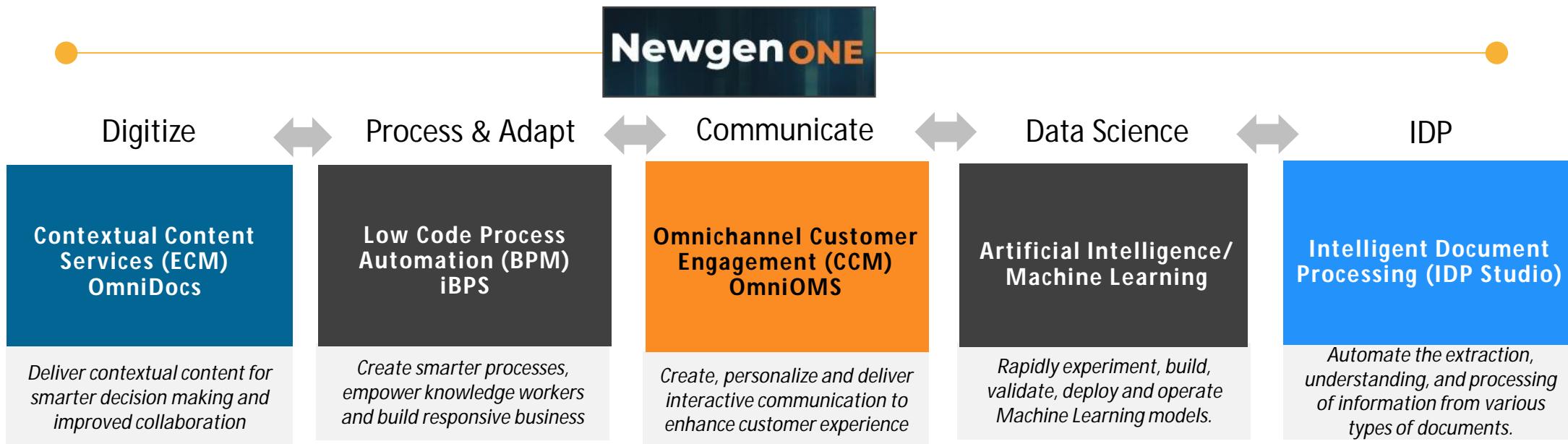
Rs 3,762 Million
EBITDA
(31% YoY Growth)



Rs 3,152 Million
PAT
(25% YoY Growth)

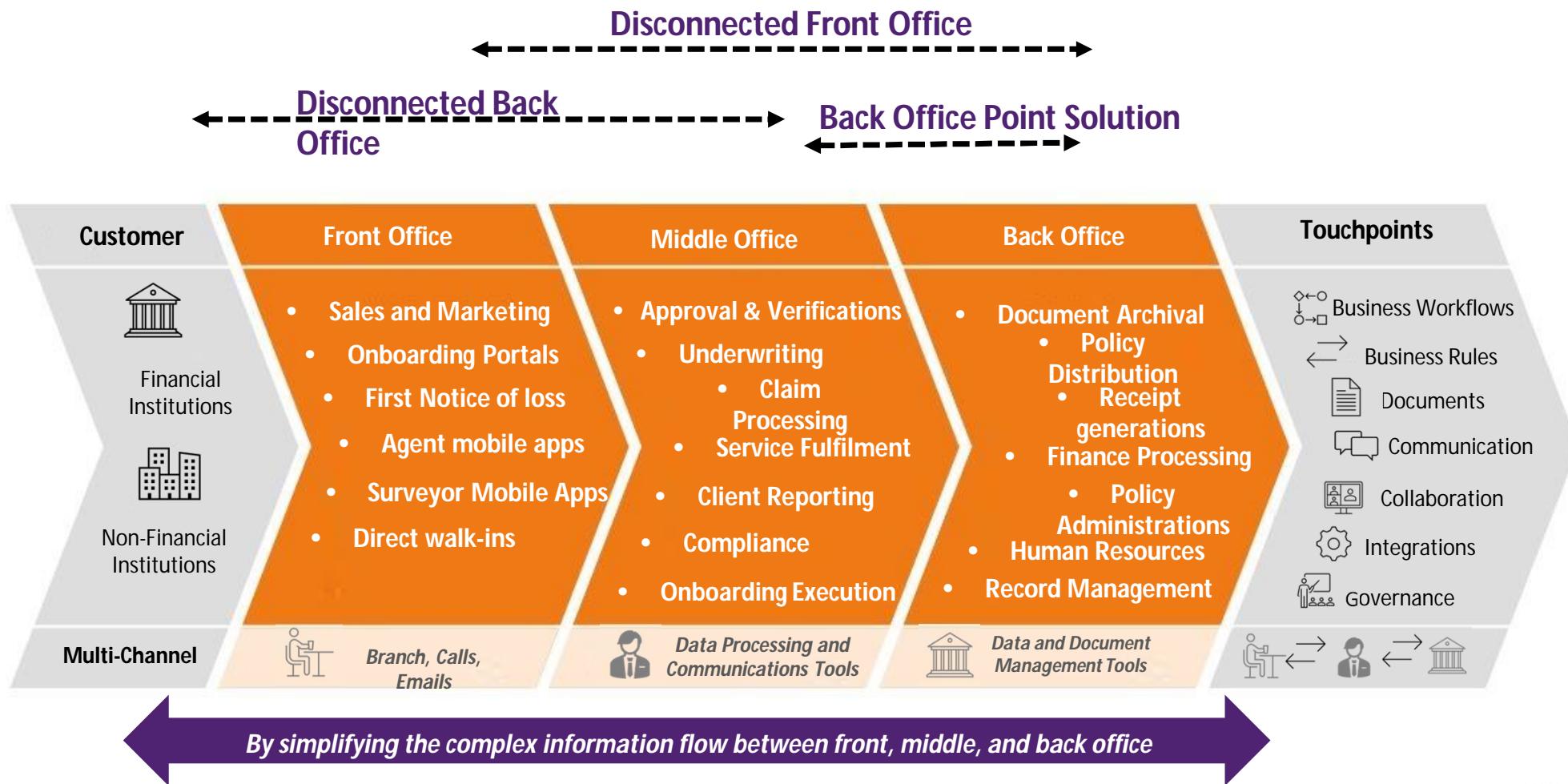
* Annuity revenues comprise of ATS/AMC and Cloud/ Subscription License revenue streams and Support revenues
All Figures as of March 31, 2025

■ Newgen: Enterprise-wide unified Low Code digital transformation platform



- Content Management
- Content Intelligence
- Enterprise-wide Collaboration
- Workflow Management
- Records Management
- Compliance and Audits
- Low Code Development
- Omnichannel UX Design
- Business Rules Management
- Process Intelligence
- Dynamic Case Management
- RPA
- Communication Designer
- Personalized Communication
- Omnichannel Communication
- Communication-enablement of Biz Applications
- Social Sensing & Sentiment AI
- In Memory Distributed, Big Data Platform
- Low Code
- Machine Learning
- Automated Data Science
- Streamlining data to insights development
- Low Code
- Data exploration & correction
- Modelling
- Inference
- Collaboration Hub
- Productionisation
- Model Deployment as an API

■ NewgenONE – To Solve the Disconnected Application Ecosystem



NewgenONE AI Agents

AI Agents for Growth



GenAI powered Growth Intelligence Platform

- ✓ Marketing Effectiveness
- ✓ Tailored product Recommendation
- ✓ Dynamic Predictive Segmentation
- ✓ From what to why



GenAI led Conversion Intelligence Platform

- ✓ From traffic to engagement behavior
- ✓ From call to conversion
- ✓ Enhance agent success
- ✓ From what to why

AI Agent for Application Development and Productivity



GenAI for enterprise

- ✓ Process
- ✓ Content
- ✓ Communication

Create applications rapidly, manage information better, and personalize communications efficiently.



Contextual Content Services (ECM)
OmniDocs

Low Code Process Automation (BPM)
iBPS

Omnichannel Customer Engagement (CCM)
OmniOMS

Artificial Intelligence/
Machine Learning

Intelligent Document Processing (IDP Studio)

Trusted by Leading Analysts

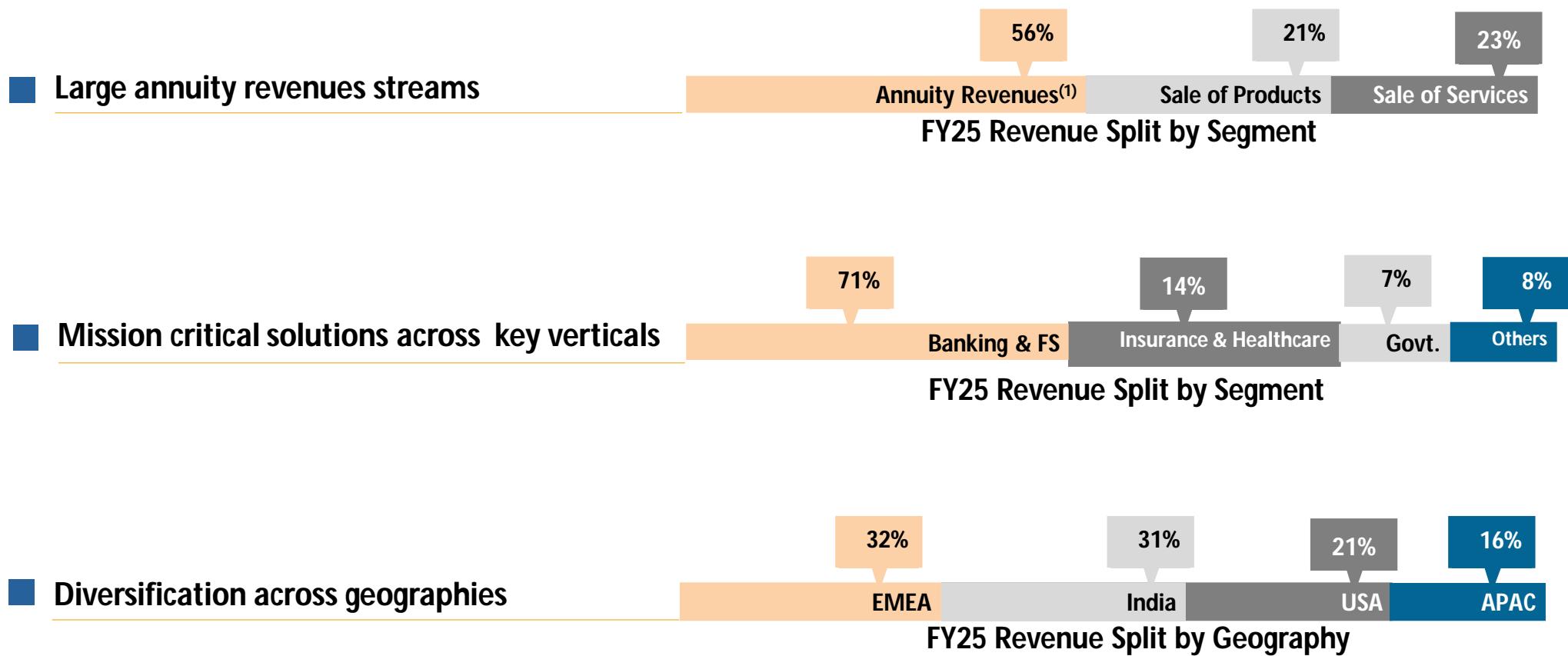
FORRESTER®

- A "Leader" in The Forrester Wave™: Content Platforms, Q1 2025
- A "Strong Performer" in The Forrester Wave™: Digital Process Automation Software, Q3 2025
- Recognized in Forrester's The Accounts Payable Invoice Automation Software Landscape, Q4 2025
- Recognized in The Forrester Wave™: Insurance Agency Management Systems, Q4 2025
- Recognized in Forrester's The Insurance Agency Management Systems Landscape, Q3 2025
- Recognized in Forrester's Digital Process Automation Software Landscape, Q2 2025
- Recognized in Forrester's The Low-Code Platforms For Professional Developers Landscape, Q4 2024
- Recognized in Forrester's The Content Platforms Landscape, 2024
- Recognized in Forrester's The Task-Centric Automation Software Landscape, Q3 2024
- Recognized in Forrester's P&C Claims Management Systems Landscape on 21st February 2024
- A "Strong Performer" in The Forrester Wave™: Robotic Process Automation, Q1 2023 Report

Gartner®

- A "Niche Player" in Gartner® Magic Quadrant™ for Enterprise Low-Code Application Platforms, October 2024.
- A "Niche Player" in Gartner® Magic Quadrant™ for Business Orchestration and Automation Technologies, October 2025
- Recognized as a "Representative Vendor" in Gartner® Market Guide for Government Grant Management Solutions, January 2026
- Recognized as a "Representative Vendor" in Gartner® Market Guide for Commercial Loan Origination Solutions, December 2025.
- Recognized in the Gartner® Market Guide for Commercial Banking Trade Finance on 13th Oct 2025
- Recognized as a representative vendor in Gartner® Market Guide for Commercial Banking Cash Management, on August 12th 2025
- Recognized as a sample vendor in Gartner® Hype Cycle for Bank Lending, 2025
- Recognized in the Gartner® Market Guide for U.S. Healthcare Payers' Provider Network Management Applications, June 16th 2025
- Recognized in the Gartner® Hype Cycle for U.S. Healthcare Payers, 2025, Published on June 16th, 2025
- Recognized in the Gartner® Market Guide for U.S. Healthcare Provider Credentialing, Published on 15th April
- Recognized in the Gartner® Market Guide for State and Local

■ Resilient Business Model in Place



(1) Annuity comprises ATS/AMC, Cloud/ Subscription License and Support revenues

Newgen's vertical specific use-cases



■ Key Recognitions



Newgen CSR has been honored with the "CSR & Sustainability Award 2025" at the 21st Annual National Business & Community Conclave & Awards on "Mission Viksit Bharat @2047" in the Education category

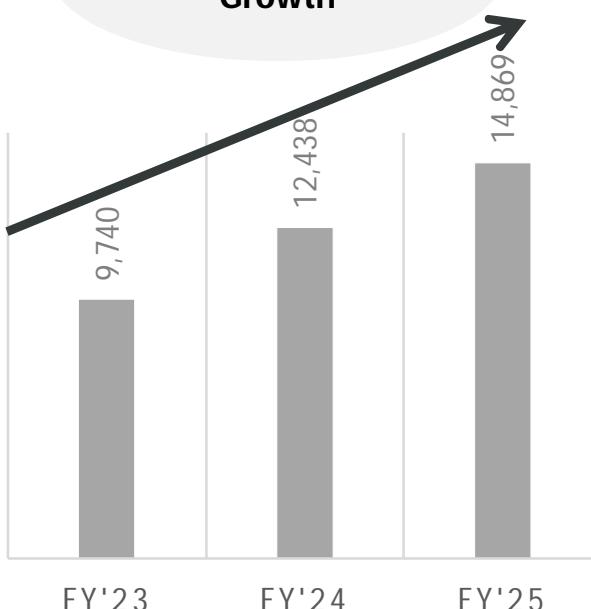
Newgen has been recognized by Forbes Asia as one of the 200 Best Under a Billion Software & Services Organizations

Strong Acceleration in Revenues and Profits

Revenues (INR Mn)

(INRm)

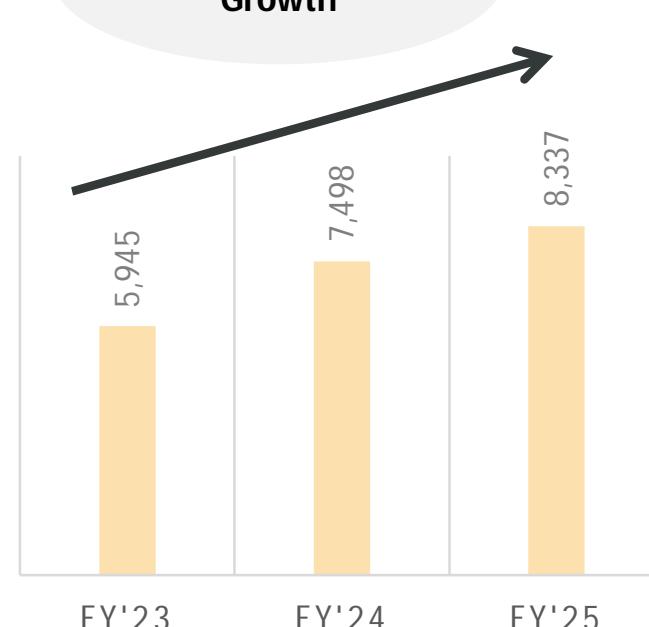
24% CAGR
Growth



Annuity Revenues (INR Mn)

(INRm)

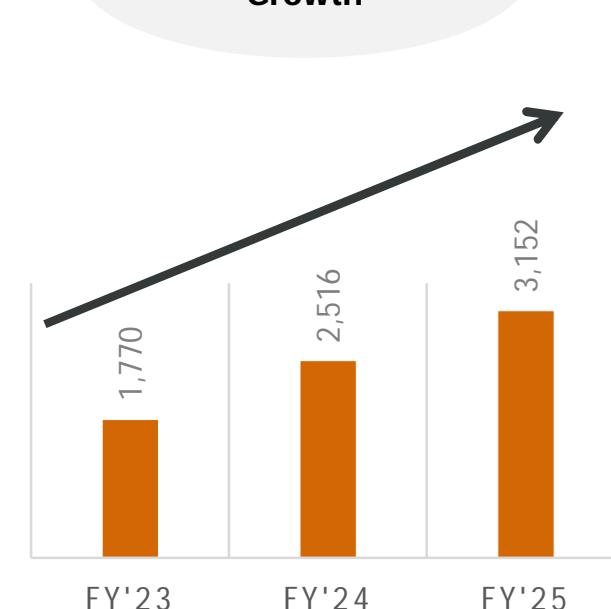
18% CAGR
Growth



Profit after Tax (INR Mn)

(INRm)

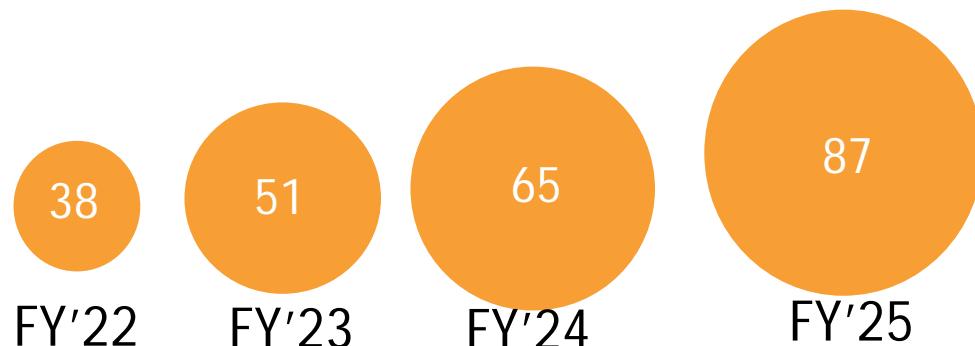
34% CAGR
Growth



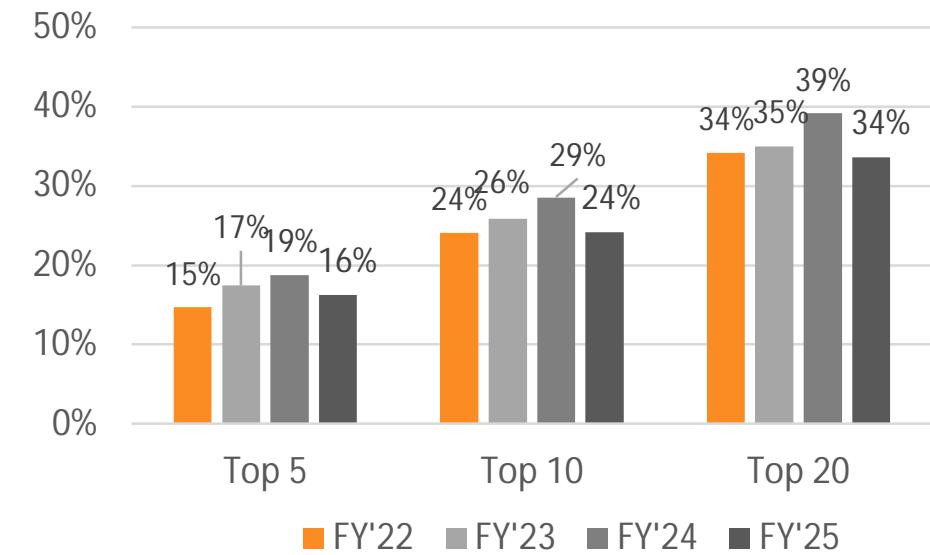
(1) Annuity Revenues comprise of ATS/AMC, Cloud/ Subscription License and Support revenue streams

■ Growing Large Customer Base

Increasing base of customers with over
Rs 50Mn billing



Client Concentration



Board of Directors



Diwakar Nigam
Chairman and
Managing Director



T.S. Varadarajan
Whole
Time Director



Priyadarshini Nigam
Whole
Time Director



Padmaja Krishnan
Independent
Director



Saurabh Srivastava
Independent
Director



**Subramaniam
Ramnath Iyer**
Independent Director



Sudhir Sethi
Independent Director



Shubhi Nigam
Non-Executive Director

Leadership Team



Diwakar Nigam
Chairman and Managing Director



Tarun Nandwani
Chief Operating Officer



Anand Raman
EVP & COO - Newgen Software Inc.



Sunil Pandita
Sr. VP – Sales (India & South Asia)



Rajvinder Singh Kohli
Sr. VP – Global GSI Sales



Virender Jeet
Chief Executive Officer



Dr. S.J. Raj
EVP – Global Business Strategy and HR



Arun Kumar Gupta
Chief Financial Officer



Vivek Bhatnagar
Sr. VP – Sales (MEA)

Leadership Team



R. Krishna Kumar
VP – Sales
(Australia)



Prashant Sahai
VP – Sales
(Middle East)



Pramod Kumar
VP – Sales (APAC)



Sandeep Hinduja
VP – Sales
(Americas)



Jagadish Yarlagadda
VP – Sales
(Americas)



Purushotam Savlani
VP - Sales (KSA)



Runki Goswami
VP – Marketing



Atin Kumar
VP-Global
Delivery



Rajnish Kumar
VP –HRD



Anurag Kumar Shah
VP – Product &
Solutions
(Americas)



Nitin Gupta
VP – Customer
Success (Americas)



Arpan Bansal
VP – Marketing
(Govt. & GSI
Initiatives)



Nikhil Sawhney
VP – Customer
Relations
(EMEA, APAC)



Manojit Majumdar
VP – Channel Sales



Ritesh Varma
VP – Product &
Solutions (India,
EMEA, APAC)



Shikha Bhatt
VP – Delivery
(India)



Sanjay Pandey
VP – Product
Engineering



Varun Goswami
VP – Product
Management



Deepika Kapoor
VP – Product



**Dinesh Kumar
Parikh**
VP – Product



Kaushal Verma
VP – New
Solutions Group
(Banking)



Anagat Pareek
VP – Cloud and
Cyber Security



Saras Agarwal
VP – Healthcare
COE and Strategic
Accounts (US)

Q3 FY'26 Results



Financial Summary (Consolidated)

Particulars	Q3FY26 (Unaudited)	Q3FY'25 (Unaudited)	YoY Growth	9M FY'26	9M FY'25	YoY Growth
Revenue (INR Mn)	Revenue from operations	4,003	3,811	5.0%	11,217	10,570
	Other Income	200	84	139.3%	627	495
	Total Income	4,203	3,895	7.9%	11,844	11,064
Profit s (INR Mn)	EBITDA (adjusted)*	1,062	1,083	-1.9%	2,536	2,390
	Profit after tax (adjusted)**	901	890	1.3%	2,216	2,069
Margin (%)	EBITDA (adjusted)*	26.5%	28.4%		22.6%	22.6%
	Profit after tax (adjusted)** (on revenue)	22.5%	23.4%		19.8%	19.6%
EPS (INR)	Basic**	6.42	6.36	0.9%	15.79	14.79
	Diluted **	6.27	6.16	1.8%	15.41	14.31

9M FY'26 v/s 9M FY'25

- Revenues at Rs 11,217 million, up 6% YoY. Annuity revenues witnessed growth of 15% YoY.
- Profit after Tax (adjusted)** at Rs 2,216 million, with PAT Margin of 19.8%.

Q3 FY'26 v/s Q3 FY'25

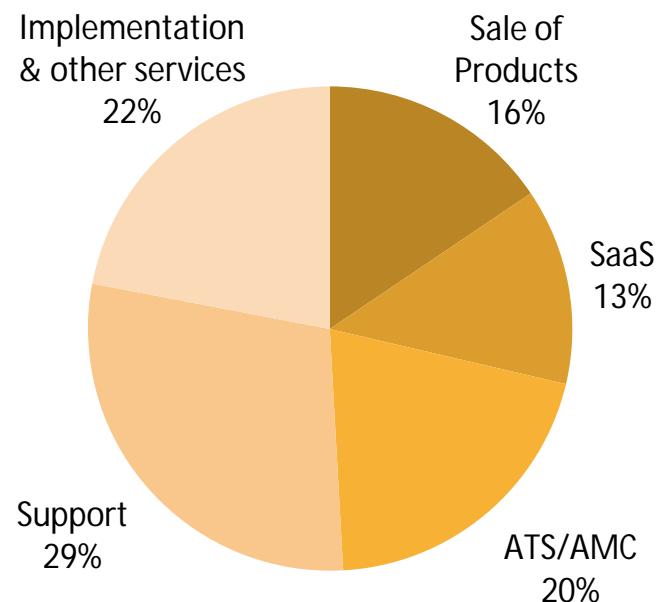
- Revenues at Rs 4003 million, up 5% Q3 YoY. Annuity revenues witnessed growth of 20% Q3 YoY.
- Profit after Tax (adjusted)** at Rs 901 million, with PAT Margin of 22.5%.

* Adjusted for other income

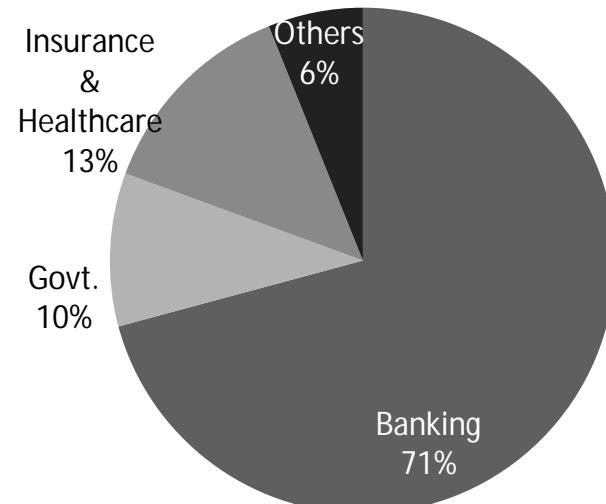
** Excludes Exceptional Items. Post considering the statutory impact of new labour codes, the Profit after Tax is Rs 628mn for Q3 FY'26 and Rs 1943mn for 9M FY'26, Basic EPS is Rs 4.46 for Q3 FY26 and Rs 13.83 for 9M FY'26.

Revenues Across Verticals and Geographies

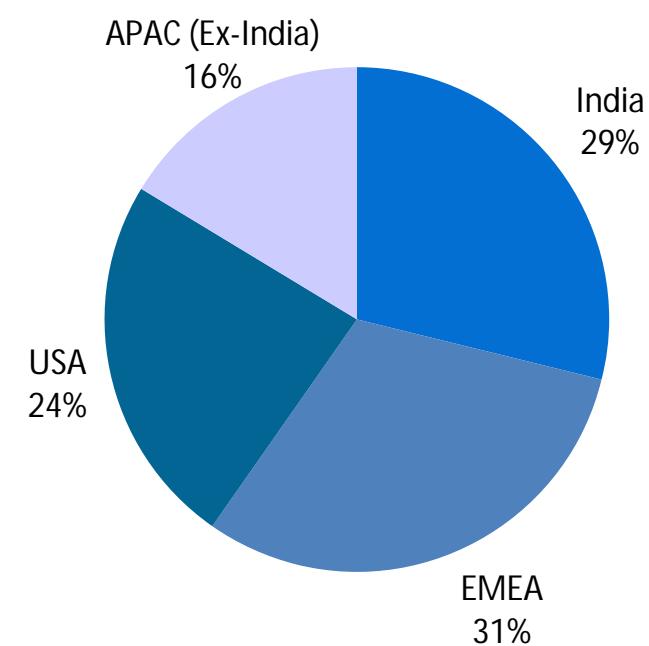
Q3 FY'26 Revenue Split by Segment



Q3 FY'26 Revenue Split by Vertical



Q3 FY'26 Revenue Split by Geography



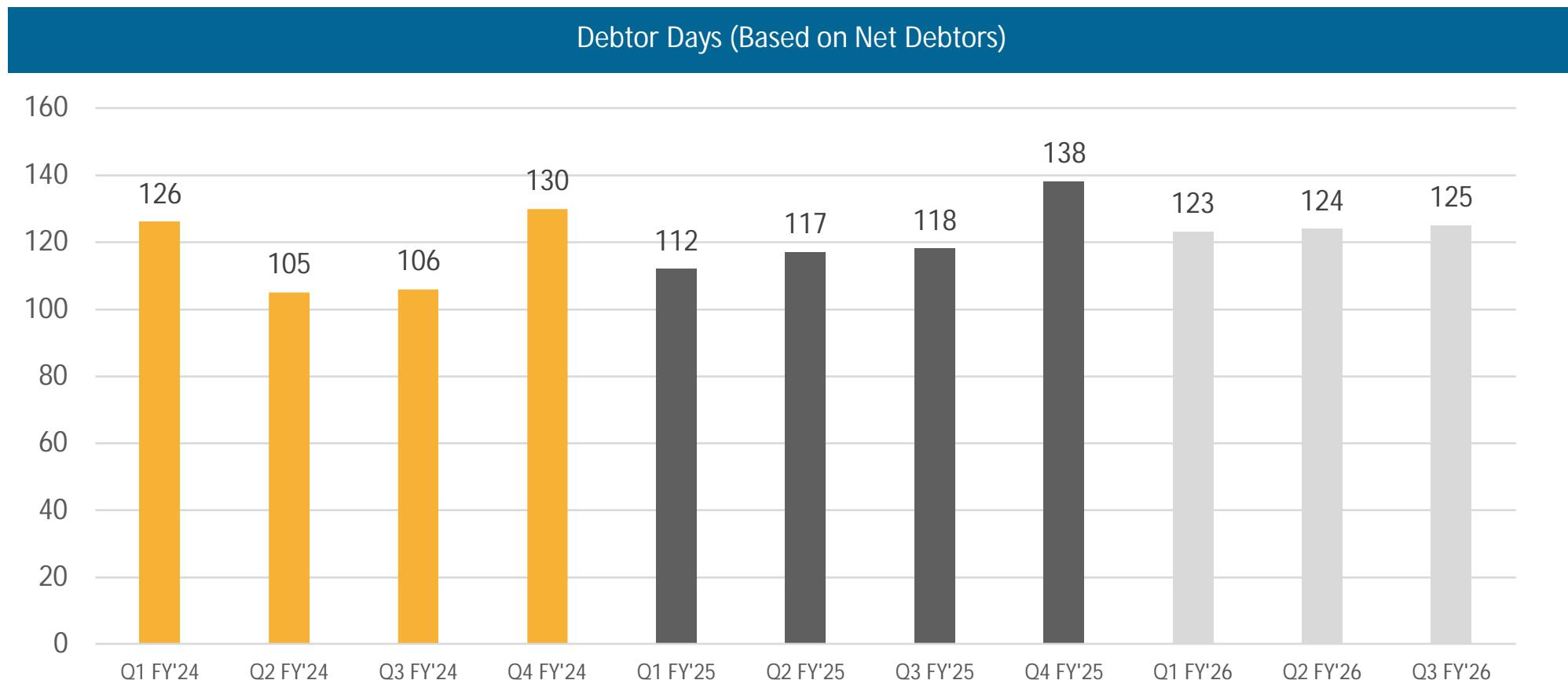
■ Key Business Highlights

- **7 new customer logo additions** during the quarter. **34 new logos** onboarded within the nine month period, reinforcing the trust and preference global enterprises place in our platform
- Recognized as a “Niche Player” in Gartner® Magic Quadrant™ for Business Orchestration and Automation Technologies , October 2025
- Recognized as a “Representative Vendor ” in Gartner® Market Guide for Government Grant Management Solutions, January 2026
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Key Wins

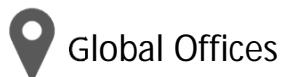
- Received an order from a public sector bank in Saudi Arabia for designing and developing a loan origination system with an order value of Rs 38.6 crores over the next 2 years.
- Entered into an Agreement with a leading Financial Institution in the US for Enterprise Content platform, with an aggregate value of \$5.3mn over a 2-year period.
- Providing Contract Management platform for a specialist insurance company in Europe helping users across the enterprise to create and manage Policy Documents. The aggregate order value is GBP £1.47mn
- Working with a leading bank in Malaysia to provide end-to-end project management services for Enterprise Content Management System implementation with an order value of approx. Rs. 14 Crores
- Received an order from a large bank in India for supply, installation, customization and maintenance of Digital Lending Platform with an order value of around Rs 16.5 Crores
- Received an order from a captive finance unit of a leading car manufacturer for loan management system with an order value of Rs 14 crores

■ Debtors Days



Note: The business is seasonal in nature with proportionately higher revenues and debtor days in the year end period (March)

UNLOCK SIMPLE



Global Offices

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Disclaimer

This presentation may contain certain forward-looking statements concerning Newgen Software Technologies' future business prospects and business profitability, which are subject to several risks and uncertainties and the actual results could materially differ from those in such forward-looking statements.

The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth and new business opportunities, competition (both domestic and international), economic growth in India and the target countries for business, ability to attract and retain highly skilled professionals, time and cost over runs on projects, our ability to manage our international operations, government policies, interest and other fiscal costs generally prevailing in the economy and general economic conditions affecting the industry. Past performance may not be indicative of future performance.

The company does not undertake to make any announcement in case any of these forward-looking statements become materially incorrect in future or update any forward-looking statements made from time to time by or on behalf of the company.

P&L Statement

(All amounts in INR Mn, except per share data and unless otherwise stated)	Q3 FY 2026	Q3 FY 2025	Q2 FY 2026	9M FY'26	9M FY'25
Revenue					
Revenue from operations	4,002.8	3,811.1	4,007.9	11,217.3	10,569.9
Other income	200.5	83.8	132.2	626.6	494.6
Total revenue	4,203.3	3,894.9	4,140.2	11,843.9	11,064.5
Expenses					
Employee benefits	1,893.6	1,882.5	1,886.0	5,594.7	5,469.6
Finance costs	20.8	14.0	11.8	44.8	33.6
Depreciation and amortization	90.6	86.6	91.0	272.3	244.0
Other expenses	1,046.7	845.4	1,097.9	3,086.1	2,710.4
Total expenses	3,051.8	2,828.6	3,086.8	8,997.9	8,457.5
Profit before tax	1,151.5	1,066.3	1,053.4	2,846.0	2,607.0
Extraordinary Items	351.0			351.0	
Tax expenses					
Current tax / Tax expense for earlier years	272.1	267.7	268.2	692.2	654.9
Deferred tax (credit)/charge	-99.7	-91.4	-32.2	-140.0	-116.9
Profit after tax for the year	628.1	890.0	817.4	1,942.8	2,069.0
Other comprehensive income/(loss) for the year, net of income tax	52.7	-1.3	67.8	150.7	16.2
Total comprehensive income for the year	680.8	888.8	885.2	2,093.5	2,085.2
Earnings per equity share (face value of Rs. 10 per share)					
Basic earning per share	4.46	6.36	5.82	13.83	14.79
Diluted earning per share	4.37	6.16	5.69	13.51	14.31



Your Trusted Digital Transformation Partner

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